STRATEGIC PLANNING COMMITTEE
Wednesday, October 19, 2011

SUBJECT:  ROLL CALL AND APPROVAL OF THE JUNE 15, 2011 DRAFT MINUTES

PROPOSED COMMITTEE ACTION
Initiate roll call to document member participation, ensure quorum, and approve the June 15, 2011 meeting minutes.

COMMITTEE MEMBERS

Mr. Thomas Workman, Chair
Dr. Jeffrey Feingold, Vice Chair
Mr. Robert Stilley (ex-officio)
Mr. Anthony Barbar (ex-officio)
Mr. David Feder
Mr. Ayden Maher
Mr. Abdol Moabrey
Mrs. Sherry Plymale
Mr. Paul Tanner
Dr. Julius Teske

PARTICIPATING BOT MEMBERS
Dr. Angela Graham-West
Dr. William McDaniel
Mr. Robert Rubin
Thomas Workman, Chair, Strategic Planning and Information Technology Committee, called the meeting to order and proceeded with the Roll Call of committee members

**SP: A-M: Roll Call and Approval of the April 20, 2011 Minutes**

Present: Trustees Robert Stilley (ex-officio), Anthony Barbar, David Feder, Ayden Maher, Paul Tanner, Julius Teske

Other participating Board members: Angela Graham-West, William McDaniel, Robert Rubin

University Personnel: President MJ Saunders; Diane Alperin; Gitanjali Kaul; Charles Brown; Dennis Crudele; Morley Barnett; Randy Talbot; David Kian; Tom Donaudy; Andrew LaPlant

A motion was made and seconded to approve the Minutes of April 20, 2011 without change or correction. The motion was passed unanimously.

**SP: A-1: Review of 2011 Update to the FAU Work Plan**

A presentation of the Work Plan will be made by Dr. Saunders and Robert Stilley, Chair of BOT, at the Board of Governors (BOG) meeting next week in Tampa. A synopsis of the 2011 Update to the FAU Work Plan was presented by Dr. Saunders. She stated that 2010 was the first year that the institution was required to submit a Work Plan to the BOG and was thrilled that the Board of Trustees (Board) was given an opportunity to review it before it was presented to the BOG.

The purpose of the Update is to: 1) report on significant achievements against the previous year’s Work Plan; 2) indicate how the institution fits into the state’s plans for achieving identified goals; 3) highlight our main goals going forward; and 4) categorize the resources needed to achieve those goals.
Highlights of FAU’s responses to the Work Plan are as follows:

How did FAU respond to changing environments? It is a goal of the Board to create a traditional campus at Boca and we are moving ahead with the residence halls and a new campus stadium; the construction of five new academic buildings this year; and within the last year FAU received provisional accreditation to build a Medical College. We received 1500 applications from prospective students, who scored above the national average in MCAT and GPA scores, for 64 openings.

Increased enrollment: Our freshmen class enrollment for fall 2011 was 3600, up from 2500. This year’s graduation rate increased by 4 points; health professional degrees in the graduate programs were up 60%; and research expenditure doubled. One of the indicators of quality that the BOG had asked for was the nursing pass rate and that is at 95.8%.

How did we contribute to the State wide goals? FAU now offers a doctorate program in Nursing Practice and have enrolled 83 doctoral students. The School of Accounting scored in the top 10 nationally for graduating class rates and the College of Business continues to be showcased in the Princeton Review.

Forward looking Goals:

Enrollment Planning - Proposed growth in FTEs (full time equivalent, not head count) with eighty percent of the growth concentrated on the Boca campus.

Baccalaureate retention and graduation rates: FAU has made a commitment to the expansion of eLearning and we are well on our way to having an increased number of students taking courses on line.

Degree Audit Technology: By mid-year FAU will have a wonderful tool for students to monitor their progress through college and enable them to have hands on ability of seeing how far they are from graduation.

Honors education and undergraduate research: This is FAU’s self-study year for national accreditation from SACS in 2013. We have chosen Honors Education and undergraduate research as our Quality Enhancement Plan (QEP).

Student demand in the face of dramatic growth: The BOG has asked that we identify new planned programs to accommodate the increased enrollment. Those programs are Innovation Village, the residence halls, the stadium project, the relocation of the bioscience research institute in Jupiter, and new classrooms.
Excellence in research: FAU will be looking at what it does really well in terms of contemporary and social issues, and creating an academic village to unite our campuses. Areas identified are healthy aging, brain function damage and repair, research engineering and adaptation to a changing climate. Marine science and ocean engineering remain our priority as well as opportunities at the Jupiter campus.

How will we pay for all of this? FAU has put into the Work Plan funding initiatives given the best case scenario. There is a legislative budget request built upon last year’s request to fund these priorities and expand research opportunities.

A motion recommending that the 2011 Update to the FAU Work Plan be presented to the Board of Governors was approved, seconded and passed unanimously.

SP:A-2: Request for Approval of the 2010-2011 Educational Plant Survey
Tom Donaudy, in his presentation, stated that an Educational Plant Survey is required by state statutes to be completed every five (5) years. An inspection, conducted in December 2010, revealed that we were in compliance.

A team led by FAU personnel, other university members throughout the SUS system, and representatives from the Board of Governors will visit the institution, inspect newly constructed buildings to verify/validate that we have completed those projects. Following the inspection, the team reassembles and reviews what was included in the Capital Improvement Program (CIP). Tom reported that to date the BOG have supported all the projects that were included in last year’s CIP.

A motion was made and seconded to approve the 2010-2011 Educational Plant Survey. The motion was passed unanimously.

SP:A-3: Request for Approval of the Capital Improvement Program

The Capital Improvement Plan (CIP) is updated and approved every year by the Board. It shows the five-year horizon for the construction and any major renovations of all building projects. Mr. Donaudy stated that a Trustee had requested that the CIP be developed in consultation with the President, Provost, Deans, and senior staff for recommendations as to prioritizing current needs.

Priority 1: Capital Renewal. Mr. Donaudy thanked the Board for their continued support for capital renewal financing. It has allowed FAU to reduce its backlog of deferred maintenance,
expand critical infrastructure to new facilities and with sustained funding FAU will continue to reduce the backlog to an acceptable level.

**Priority 2: Scripps Payment.** We have been in communication with the Governor’s staff and the Chancellor regarding outstanding payments and they have agreed to double up on monies due to the institution.

**Priority 3: Renovations to three buildings.** In anticipation of securing reduced funding we are in consultation with the Deans of Engineering and Science.

**Priority 4: General classroom South.** The budget has been increased for construction of a large teaching auditorium and possibly four teaching laboratories to accommodate student increase.

**Priority 5: Jupiter Research Building Renovation.** We will be working closely with Diane Alperin and Gary Perry on the science initiative to facilitate the renovation of the T1 (formerly occupied by Scripps) and T2 (currently occupied by Max Planck) buildings.

**Priority 6: Projects constructed other than with PECO funds.** FAU was able to construct an addition to the Hazardous Material Facility with Auxiliary funds and are requesting plan operations and maintenance for that facility.

**Priority 7: Projects that were approved last year by the Board for construction from other funding sources.** The projects are the parking garage and retail shops for Innovation Village.

A Trustee enquired whether the Governor’s cut backs on Capital Outlay budget would hamper the completion of pending projects. Mr. Donaudy responded that all of FAU’s projects are fully funded as there are residual funding to assist us with our projects.

A motion was made and seconded to approve the Capital Improvement Plan projects. The motion was passed unanimously.

**SP:A-4: Request for Approval of the Florida Equity Report**

Florida Statutes Section 1000.05 and Florida Board of Governors Regulation 2.003 require universities to compile and submit to the BOG an annual report on the university’s efforts to expand its access and opportunities to the under-served or historically under-represented demographic populations. The Executive summary provides the following:

**Part I: Executive Summary:** Describes the process used for compiling the data and lists our policies and procedures in support of equity.
Part II: Policies & Procedures in Support of Equity: On the homepage of FAU/EEO there is a statement from President Saunders reconfirming the university’s commitment to equity.

Part III: Academic Program Analysis: It was highlighted that FAU is the most diverse university in the State of Florida when considering all of the multiple demographic areas. FAMU has the highest African-American representation and FIU has the state’s highest Hispanic student body. FAU has a significantly higher African-American percentage than FIU; a significant higher percentage than FAMU and our overall mix has the greatest variation within the SUS system. The Academic Program Review revealed that over the last five years, across the board, we have improved and maintained our commitment to equity in all categories.

Part V: Employment Representation: Due to budget constraints we have not had major increases in our overall employment numbers.

Part VI: Areas of Improvement from 2010 Report: The three areas reporting the need for improvement and achievement, as prescribed by the BOG format, are:

  Academic Services: For the five year reporting period, FAU has been outstanding except this year where our total Black FTIC enrollment decreased. Our overall minority FTIC enrollment increased 7.1% from 2009-2010 highlighted by an increase in our Hispanic enrollment by 14%.

  Sex Equity in Athletics: Our overall financial assistance, which we have awarded to students athletes, increased by 25% this year and of that amount 10% were awarded to female athletes.

  Employment Data: Our overall number of tenure track faculty and minority representation decreased as a direct result of the $69m budget reduction we have faced over the last four years. However, black tenured faculty increased by 9% and Hispanic tenured faculty increased by 8%.

Part IX: Budgetary Incentive Plan:
Budget reductions have frozen the incentive plans at the levels reported in the 2009 report.

President’s Evaluation: Dr. Saunders’ first evaluation, as FAU’s president, will be conducted during the final quarter of 2011.

Administrators Evaluation: These will be conducted by summer 2011.
A motion was made and seconded to approve the Florida Equity Report as submitted to the Board. The motion was passed unanimously.

**SP:A-5: Request for Approval of the Lab Naming Opportunity at HBOI**

To memorialize the untimely passing of John and Andreija Robertson, a gift of a $1m unrestricted grant funds was made to establish the Robertson Coral Reef Research and Conservation Program at Harbor Branch. It is dedicated to understanding and preventing losses in shallow- and deep-water coral communities that result from both natural and man-made causes.

A motion was made and seconded to approve the Lab Naming (Robertson Coral Reef Research and Conservation Program) at HBOI. The motion was passed unanimously.

With no further business to discuss, a motion was made and seconded to adjourn the meeting. This was carried unanimously.

Respectfully submitted,

Daphne Isaacs  
Recorder